

COLOMBIA HAS RESILIENCE 2025 PROVED IT

Amid uncertainty.

The ICP generated knowledge, warnings and policy proposals to help shape the defense of the country's institutional framework.

The ICP was founded in **1987**, under the leadership of Hernán Echavarría Olózaga and a group of founders committed to strengthening the country's institutions.

Its purpose: to rigorously study public affairs and promote the dissemination of principles and values of pluralist democracy, market economy and individual rights.

That conviction became a mission: to defend economic freedom and liberal democracy.

After **38 years** and with growing **influence** over the past six, we continue to produce rigorous analysis, raise awareness of risk and contribute to the debates that shape the country's direction.

Over this years, the ICP has become:

A key actor that **influences public decision-making.**

A watchdog of **the rule of law.**

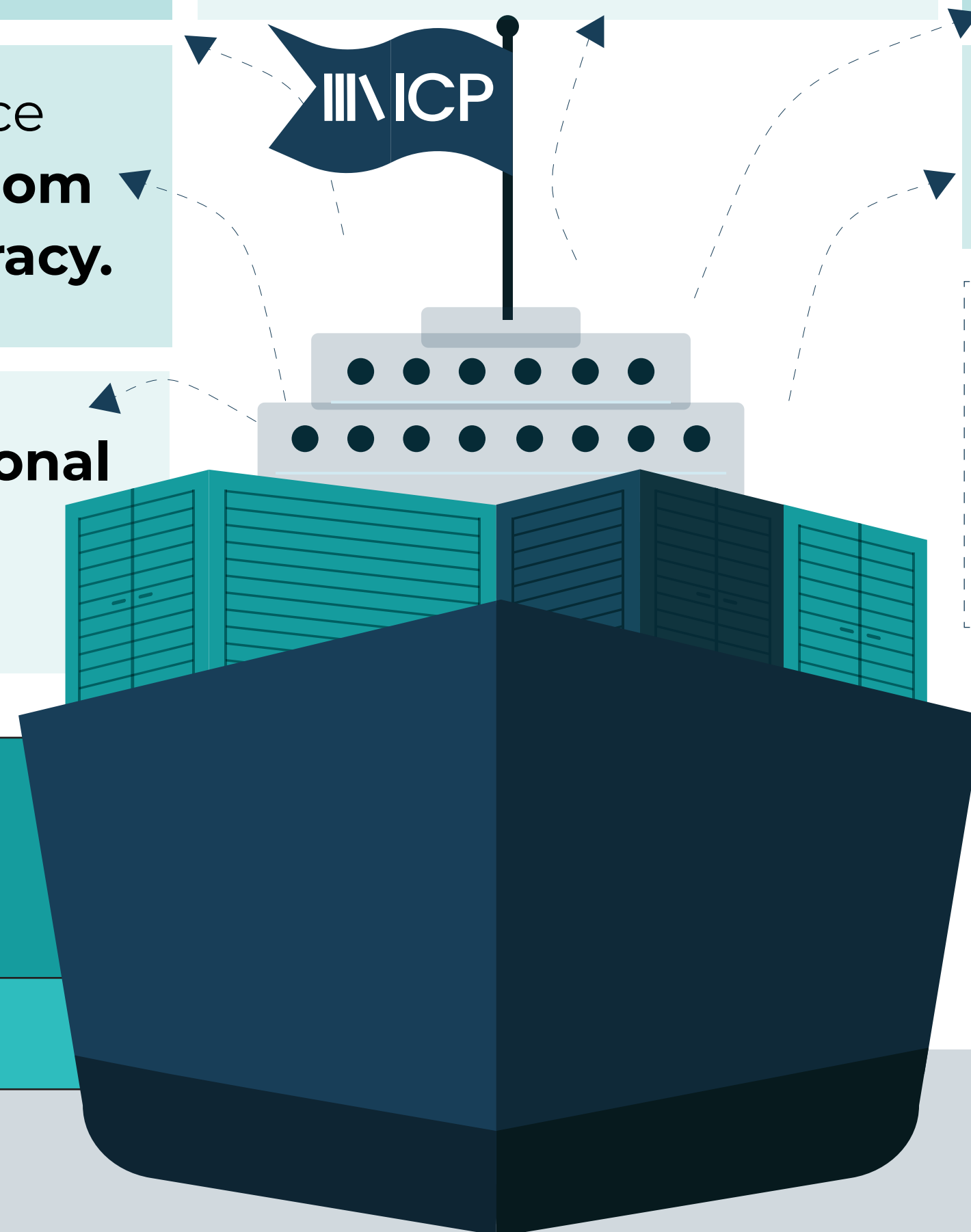
An **influential** voice in **public opinion.**

A technical reference on **economic freedom and liberal democracy.**

A **civil educator.**

A voice in **international forums.**

Today, that work is embodied in **L3P, the roadmap** that distills years of research into proposals to **unleash the potential of individuals and the country.**



2025 was a year that put **economic freedom and liberal democracy in Colombia to the test.**



Storms came from all directions:

- 1** — **Regulatory transformations** that expanded state discretion and undermined freedoms and institutional strength.
- 2** — **Growth without capital formation** and mounting warnings over fiscal sustainability.
- 3** — **Expanding public insecurity** and weakening of state capacities across the territories.
- 4** — **Risks to the rule of law** and the constitutional checks and balances.
- 5** — **Risks of extraregional interference** in strategic affairs.
- 6** — **A citizenry with eroding trust and** a growing sense of uncertainty about the country's direction.

In these turbulent waters, **the ICP's mission did not merely hold firm: it became indispensable.**

Public opinion engagement

Our work is focused on influencing public opinion to promote ideas that have proven effective around the world.

Training to strengthen citizenship and freedom

We trained **5,214 people** across **14 departments** through programs on value creation, public decision-making, civic oversight and liberalism.

Media presence

We recorded **438 mentions** in national and international media, contributing analysis on the economy, democracy, public security and geopolitics.

Recognition of the ICP's positioning

We were featured in **Forjadores de Opinión 2025** and recognized by **Cifras & Conceptos** among the most admired NGOs in the country.

Narrative project

A project that integrates research and storytelling to strengthen liberal democracy and influence public opinion toward **2026**.

Strategic partnerships

We strengthened collaboration with **Foro de Presidentes, Legacy Network, Libertank, CEU-CEFAS y UNIR** (La Universidad en Internet, Spain) expanding the reach of our work.

Digital amplification

Our content achieved organic amplification by members of Congress, public officials, media outlets and citizens, reaching **1.4 million** views and generating more than **300 third-party mentions**.

The ICP in 2025 The compass that set the course

Thanks to the ICP's experience, this year:

NORTH

Public policy influence and institutional defense

01.

International recognition for regulatory influence in defense of private property rights

- *Latin America Liberty Award.*
- *Finalist of the Templeton Freedom Award 2025.*

02.

Technical evidence in the year's central debates

We participated in **9** *public hearings*, **2** *technical roundtables* **1** *political oversight debate*

on:

National Budget (PGN), Labor Reform, Health Reform, Submission to Justice Law, Business and Human Rights, consumption taxation, economic reactivation and binational zone.

03.

We shaped public opinion and influenced the legislative agenda around the need to repeal Article 32 of the National Development Plan, due to the risks that government land-use regulation (APPA's, TECAM, ATEA, ZRC) represents to private property rights, productive activities and territorial autonomy.

We developed analysis, publications, legal actions, expert roundtables with local authorities, business and sector leaders, as well as media alerts.

Result: 28 members of Congress supported the filing drafted by the ICP to repeal the provision.

This was a joint effort with actors such as Probogotá Región, the Fundación para el Estado de Derecho and business leaders.

04.

Agrarian Jurisdiction: continuous monitoring and public alert

Through IALE analysis, expert roundtables, policy recommendations, public hearings and communications, the ICP conducted ongoing monitoring of the legislative process.

The most significant alert concerned **article 9** which eliminates prior automatic judicial review in agrarian proceedings, weakening procedural guarantees for citizens.

Our open letter to Congress and public opinion was embraced and cited by members of Congress and amplified by the media, placing the issue firmly on the public agenda.

05.

National Budget (PGN)

Based on our economic analysis and alerts which became key inputs for the legislative debate, it was approved that the ICP supports the Technical Secretariat of the Special Commission on the National Budget.

06.

Urban security

The ICP leads the methodology for the technical design of a National Urban Security System, validated through meetings of security, government and justice secretariats from capital cities, organized by Asocapitales and Probogotá Región.

This proposal is part of **L3P**, our roadmap to **Unleash** the **Potential** of **Individuals** and the **Country**.

WEST

Evidence for informed decision-making

01.

SABEMOS: reading citizens' sentiment

We published six editions measuring perceptions of democracy, the economy, security and institutions. Their findings fed public debates and media analysis.

02.

IALE: Economic Freedom Afinity Index

Using IALE results, we generated alerts for legislative debates (labor, health, land, agrarian jurisdiction and taxation) and provided traceability on the quality of congressional voting: showing how lawmakers vote and how closely their positions align with economic freedom.

03.

Research to influence policy and anticipate scenarios

We published economic studies on capital, inflation, public spending, bureaucracy and Colombia's fiscal structure.

04.

Expert roundtables and forums to validate evidence

We organized **11** expert roundtables **13** forums with **2.276** attendees,

Including members of Congress, legislative staff (UTL's), business leaders, academics, civil society organizations and panthers.

05.

The launch of L3P: Unleash the Potential of Individuals and the Country

A long-term roadmap to transform Colombia.

Built on our research, expert roundtables and training efforts.

We presented L3P to **13 presidential pre-candidates**, providing policy inputs for their campaign platforms.

We disseminated the publication across **63 strategic, academic and business venues as well as boardrooms.**

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EAST

Geopolitics and extraregional risks

01.

Alerts on authoritarian interference

We issued public and technical alerts on the influence of China, Russia and Iran in the region and its effects on liberal democracy in Latin America.

02.

Political oversights debate on the Colombia-China agreement

An ICP technical memorandum served as an input to promote a congressional debate on the strategic risks of the bilateral agreement.

03.

International engagement

We participated in **13** *International events.*

Bringing analysis on authoritarianism and democratic security to forums in Belgium, Peru, the United States, Brazil, Mexico, Spain, Costa Rica, the Czech Republic and Uruguay.

04.

Workshops and hemispheric coordination

We coordinated and participated in workshops and collaborative spaces with international partners to analyze authoritarian expansion in the region and promote democratic cooperation.

SOUTH

Rigorous analysis and alerts on liberal democracy

01.

Protecting the separation of powers before the Constitutional Court

Our intervention contributed to the decision that **struck down** the provision seeking to automatically incorporate **partial agreements** with armed groups into **International Humanitarian Law (IHL)**, preventing them from acquiring legal effects without congressional approval.

02.

Legal oversight of the institutional order

We filed legal interventions and lawsuits before **high courts** challenging rules and mechanisms with an impact on institutional powers, checks and balances and constitutional design.

03.

Democratic alerts

We published **44 texts**, including studies, analyses and statements, warning of institutional, economic and security risks.

04.

Strategic communication on the democratic role of business

We developed and disseminated a narrative on the **democratic responsibility** of the business sector, presented before boards of directors and in strategic forums.

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A country that can regain its direction



Every storm this year reaffirmed something profound:

Colombia has a direction because its **individuals have resilience and resolve.**

They are those who strive, work, study and support their families with determination. Yet, their **potential is being constrained.**

To unleash that potential, we must let individuals act.

The ICP works with conviction to help create the conditions and a freer environment that allow individuals to improve their quality of life.



Thank you for navigating with us

2025 is not just a year in review:

It is another chapter in a journey the ICP has been able to carry forward thanks to its allies' support.

Business leaders, decision-makers, leaders, academics, journalists and citizens have placed their trust in our work and in the defense of freedom and liberal democracy.

Thanks to that support, we were able to research, raise alerts, propose solutions and influence the year's key debates.

We are grateful for your continued partnership and for your commitment to a country that can move forward when individuals are allowed to act.

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